

**Kansas City Public Library**  
**Fiscal Year 2016-2017**  
**Operating Budget - Summary by Fund**  
**Revised June 2017**

|  | <b>REVISED 6-2017</b>      | <b>NO CHANGE</b>           | <b>REVISED 6-2017</b>                                  | <b>REVISED 6-2017</b>                  | <b>NO CHANGE</b>                     |
|--|----------------------------|----------------------------|--|--|--------------------------------------|
|  | <b><u>General Fund</u></b> | <b><u>Gifts/Grants</u></b> | <b><u>Building Corporation - Debt Service Fund</u></b> | <b><u>Capital Development Fund</u></b> | <b><u>Library Parking Garage</u></b> |
|  | Pgs 4-8                    | Pg 9                       | Pg 10  | Pgs 11-12                              |                                      |
| <b>Revenues</b>  | <b>\$ 18,965,000</b>       | <b>\$ 1,737,000</b>        | <b>\$ 100,088</b>                                      | <b>\$ -</b>                            | <b>\$ 550,000</b>                    |
| Salaries & Fringe  | 11,224,106                 | 255,330                    |  |  |                                      |
| Library Materials  | 2,087,920                  | 435,000                    |  |  |                                      |
| General Operating  | 2,499,268                  | 323,000                    |  |  | 300,000                              |
| Plant Oper & Maint.  | 2,688,972                  |                            |  |  |                                      |
| Capital Outlay   | 487,000                    | 156,000                    |  | 1,200,000                              | 130,000                              |
| Debt Service   |                            |                            | 233,850  |  |                                      |
| <b>Expenditures</b>  | <b>18,987,266</b>          | <b>1,169,330</b>           | <b>233,850</b>   | <b>1,200,000</b>                       | <b>430,000</b>                       |
| <b>Subtotal - Net Surplus (Deficit) before Transfers</b>           | <b>(22,266)</b>            | <b>567,670</b>             | <b>(133,762)</b>                                       | <b>(1,200,000)</b>                     | <b>120,000</b>                       |
| <b>Transfer In</b>   | <b>761,000</b>             | <b>-</b>                   | <b>5,203,042</b>                                       | <b>1,100,000</b>                       |                                      |
| <b>Transfer Out</b>  | <b>(578,762)</b>           | <b>(596,000)</b>           | <b>(5,069,280)</b>                                     |  | <b>(165,000)</b>                     |
| <b>Total Net Surplus / (Deficit) To be taken from Fund Balance</b> | <b>159,972</b>             | <b>(28,330)</b>            | <b>0</b>   | <b>(100,000)</b>                       | <b>(45,000)</b>                      |
| <b>Est. Available Fund Balance (GF Unassigned) 6/30/16</b>         | <b>\$ 8,100,000</b>        | <b>\$ 1,500,000</b>        | <b>\$ -</b>  | <b>\$ 850,000</b>                      | <b>\$ 380,000</b>                    |

## Kansas City Public Library Summary of Operating Revenue

| Account                                      | 2011 - 2012         | 2012 - 2013         | 2013 - 2014         | 2014 - 2015         | 2015-2016           | 2016 - 2017         | 2016 - 2017         | Change           | Revised<br>June 2017 |
|--|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|------------------|----------------------|
|  | Actual              | Actual              | Actual              | Actual              | Actual              | Actual<br>Estimated | Final<br>Budget     |                  |                      |
| 4510 Current Tax (1)                         | \$13,563,832        | \$13,195,167        | \$13,751,150        | \$13,977,686        | \$14,143,850        | \$14,520,079        | \$14,641,560        | (\$140,000)      | \$14,501,560         |
| 4515 Protested Taxes                         | \$165,006           | \$982,281           | \$104,079           | \$366,396           | \$33,028            | \$440,818           | \$0                 | \$440,000        | \$440,000            |
| 4520 Back Tax (2)                            | \$1,158,985         | \$1,236,570         | \$921,487           | \$1,237,509         | \$876,813           | \$1,002,533         | \$1,100,000         | (\$100,000)      | \$1,000,000          |
| 4530 In Lieu of Taxes                        | \$190,803           | \$206,983           | \$82,647            | \$226,489           | \$199,160           | \$504,273           | \$200,000           | \$300,000        | \$500,000            |
| 4540 Replacement Taxes (3)                   | \$707,781           | \$809,157           | \$883,881           | \$824,210           | \$848,434           | \$874,929           | \$870,000           |                  | \$870,000            |
| 4550 Financial Institution Taxes             | \$62,649            | \$21,200            | \$101,758           | \$150,155           | \$146,695           | \$135,684           | \$150,000           |                  | \$150,000            |
| 4560 Interest Distribution (County) (4)      | \$0                 | \$715               | \$679               | \$0                 | \$1,551             | \$1,001             | \$1,500             |                  | \$1,500              |
| 4570 Interest on Investments                 | \$21,744            | \$39,763            | \$29,639            | \$73,188            | \$76,403            | \$97,174            | \$95,000            |                  | \$95,000             |
| 4600 Contribution                            | \$78,471            | \$45,452            | \$59,573            | \$81,009            | \$101,486           | \$134,110           | \$100,000           |                  | \$100,000            |
| 4700 Fines and Fees                          | \$245,655           | \$239,632           | \$212,669           | \$172,764           | \$129,970           | \$102,666           | \$130,000           |                  | \$130,000            |
| 4710 Photocopying and Printing               | \$80,175            | \$72,230            | \$73,139            | \$84,069            | \$77,797            | \$80,143            | \$80,000            |                  | \$80,000             |
| 4715 Automated System Income - Fees          | \$286,344           | \$332,477           | \$341,850           | \$313,711           | \$305,680           | \$347,830           | \$320,190           |                  | \$320,190            |
| 4716 Automated System Income - Courier       | \$8,187             | \$3,735             | \$4,335             | \$3,735             | \$0                 | \$0                 | \$0                 |                  | \$0                  |
| 4720 Document Delivery                       | \$2,251             | \$3,705             | \$3,285             | \$1,911             | \$1,818             | \$1,364             | \$3,000             |                  | \$3,000              |
| 4730 Automated System Income - Databases     | \$44,429            | \$22,800            | \$0                 | \$0                 | \$0                 | \$0                 | \$0                 |                  | \$0                  |
| 4740 Large Print Contract                    | \$4,095             | \$5,460             | \$4,931             | \$4,674             | \$3,813             | \$4,050             | \$6,000             |                  | \$6,000              |
| 4750 Contracted Services (Coffee Shop)       | \$0                 | \$0                 | \$2,135             | \$39,813            | \$53,245            | \$72,065            | \$60,000            |                  | \$60,000             |
| 4780 Room Rental Income                      | \$82,334            | \$102,640           | \$66,489            | \$89,187            | \$104,070           | \$121,291           | \$125,000           |                  | \$125,000            |
| 4781 Event Auxiliary Income                  | \$0                 | \$0                 | \$0                 | \$0                 | \$0                 | \$0                 | \$0                 |                  | \$0                  |
| 4782 Event Parking, Security, & Other Income | \$0                 | \$0                 | \$0                 | \$0                 | \$0                 | \$0                 | \$0                 |                  | \$0                  |
| 4800 State Aid to Public Libraries           | \$109,382           | \$109,383           | \$159,382           | \$160,829           | \$78,914            | \$74,354            | \$125,000           |                  | \$125,000            |
| 4910 E-Rate Distribution                     | \$171,441           | \$213,741           | \$253,524           | \$214,392           | \$739,560           | \$184,054           | \$382,750           |                  | \$382,750            |
| 4850 Grant                                   | \$12,800            | \$13,083            | \$6,905             | \$2,000             | \$29,000            | \$0                 | \$25,000            |                  | \$25,000             |
| 4900 Miscellaneous                           | \$29,944            | \$30,917            |                     | \$11,787            | \$13,917            | \$114,621           | \$10,000            |                  | \$10,000             |
| 4901 Postage Revenue                         |                     |                     |                     | \$32,735            | \$36,812            | \$63,984            | \$40,000            |                  | \$40,000             |
| <b>Total Operating Revenues</b>              | <b>\$17,026,308</b> | <b>\$17,687,091</b> | <b>\$17,063,537</b> | <b>\$18,068,250</b> | <b>\$18,002,015</b> | <b>\$18,877,022</b> | <b>\$18,465,000</b> | <b>\$500,000</b> | <b>\$18,965,000</b>  |

## Kansas City Public Library Summary of Operating Revenue

| Account  | 2011 - 2012         | 2012 - 2013         | 2013 - 2014         | 2014 - 2015         | 2015-2016           | 2016 - 2017         | 2016 - 2017         | Change           | 2016 - 2017         |
|--|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|------------------|---------------------|
|  | Actual              | Actual              | Actual              | Actual              | Actual              | Actual Estimated    | Final Budget        |                  | Revised June 2017   |
| <b>Transfers (5)</b>                           |                     |                     |                     |                     |                     |                     |                     |                  |                     |
| 10-7100-00                                     | 923,073             | 930,919             | 1,223,393           | 686,196             | 742,867             | 761,575             | 761,000             |                  | 761,000             |
| 10-7170-00                                     | \$0                 | \$0                 | \$0                 | \$0                 | \$0                 |                     | -                   |                  | -                   |
| 10-7200-00                                     | (573,605)           | (630,098)           | (2,635,984)         | (1,057,923)         | (565,574)           | (166,598)           | (512,792)           | (65,970)         | (578,762)           |
| <b>Total Operating Revenue &amp; Transfers</b> | <b>\$17,375,776</b> | <b>\$17,987,912</b> | <b>\$15,650,946</b> | <b>\$17,696,523</b> | <b>\$18,179,308</b> | <b>\$19,471,999</b> | <b>\$18,713,208</b> | <b>\$434,030</b> | <b>\$19,147,238</b> |

- (1) Taxes for the current year, collected through June 30.
- (2) All taxes collected after June 30 for prior year.
- (3) Includes taxes on all real property of any commercial, industrial, manufacturing, trade, professional, business or similar purpose, including property centrally assessed by the State Tax Commission. February distribution.
- (4) Interest earned by Jackson County on taxes paid prior to distribution to taxing entities.

**(5) Detail of Transfers**

|   |             |             |
|---|-------------|-------------|
| Transfer from Special Revenue Fund-<br>Kauffman Strategic Grant       | \$500,000   |             |
| Transfer of Parking Garage Net Income<br>to General Fund              | \$165,000   |             |
| Transfer of Greenwood Society Proceeds<br>to General Fund             | \$70,000    |             |
| Transfer of Helen Nelson Fund- to GF<br>for Children's area expansion | \$26,000    | \$761,000   |
| Transfer to Bldg Corp - Debt Service --<br>(Was \$512,792)            | (78,762)    |             |
| Transfer to Capital Development Fund                                  | (\$500,000) | (\$578,762) |

## Kansas City Public Library Summary of Operating Expenses

| Account                                | 2011 - 2012        | 2012 - 2013        | 2013 - 2014        | 2014 - 2015        | 2015 - 2016        | 2016 -2017         | 2016 - 2017        | Change | 2016 - 2017        |
|--|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------|--------------------|
|  | Actual             | Actual             | Actual             | Actual             | Actual             | Estimated Actual   | Final Budget       |        | Revised June 2017  |
| <b>Expenses</b>                        |                    |                    |                    |                    |                    |                    |                    |        |                    |
| Full-time Salaries                     | \$6,719,934        | \$6,779,331        | \$6,818,268        | \$6,777,606        | \$7,333,983        | \$7,179,259        | \$7,242,229        |        | \$7,242,229        |
| Part-time Salaries                     | \$1,233,870        | \$1,367,589        | \$1,365,409        | \$1,336,923        | \$1,416,745        | \$1,388,993        | \$1,445,294        |        | \$1,445,294        |
| Substitute                             | \$351,532          | \$214,374          | \$242,612          | \$211,085          | \$169,228          | \$248,279          | \$130,000          |        | \$130,000          |
| <b>Total Salaries</b>                  | <b>\$8,305,336</b> | <b>\$8,361,294</b> | <b>\$8,426,289</b> | <b>\$8,325,614</b> | <b>\$8,919,956</b> | <b>\$8,816,532</b> | <b>\$8,817,523</b> | \$0    | <b>\$8,817,523</b> |
| 5330 FICA                              | \$597,637          | \$598,127          | \$605,678          | \$598,063          | \$638,946          | \$635,882          | \$637,441          |        | \$637,441          |
| 5331 Work's Comp                       | \$55,969           | \$39,858           | \$34,159           | \$64,795           | \$54,398           | \$39,389           | \$43,274           |        | \$43,274           |
| 5333 Unemployment                      | \$10,581           | \$4,363            | \$6,550            | \$4,657            | \$3,970            | \$1,067            | \$10,000           |        | \$10,000           |
| 5334 Retirement                        | \$464,014          | \$483,436          | \$495,213          | \$542,473          | \$575,203          | \$628,778          | \$648,461          |        | \$648,461          |
| 5335 Tax Savings Plan                  | \$3,210            | \$3,207            | \$3,078            | \$2,688            | \$2,384            | \$2,088            | \$4,000            |        | \$4,000            |
| 5336 Health & Welfare Insurance        | \$809,896          | \$794,997          | \$848,360          | \$885,338          | \$951,776          | \$1,011,451        | \$1,039,057        |        | \$1,039,057        |
| 5337 Employee Assistance               | \$5,606            | \$5,584            | \$5,584            | \$5,585            | \$5,585            | \$6,050            | \$7,350            |        | \$7,350            |
| 5338 Part Time Subsidy                 | \$10,172           | \$10,787           | \$10,520           | \$10,105           | \$5,490            | \$7,161            | \$10,000           |        | \$10,000           |
| 5340 Educational Assistance            | \$5,245            | \$5,400            | \$5,645            | \$3,926            | \$5,736            | \$2,929            | \$7,000            |        | \$7,000            |
| <b>Total Fringe Benefits</b>           | <b>\$1,962,330</b> | <b>\$1,945,759</b> | <b>\$2,014,787</b> | <b>\$2,117,630</b> | <b>\$2,243,488</b> | <b>\$2,334,792</b> | <b>\$2,406,583</b> |        | <b>\$2,406,583</b> |
| 5400 Library Materials                 | \$1,688,154        | \$1,558,224        | \$1,499,605        | \$1,655,841        | \$1,475,095        | \$1,500,000        | \$1,500,000        |        | \$1,500,000        |
| 5400 Digital Databases                 | \$382,000          | \$415,974          | \$495,815          | \$314,573          | \$291,086          | \$350,000          | \$350,000          |        | \$350,000          |
| 5401 Content Development - Prof. Servi | \$18               | \$0                | \$0                | \$0                | \$0                | \$0                | \$0                |        | \$0                |
| 5402 Freight-Library Materials         | \$11,740           | \$8,987            | \$6,025            | \$2,020            | \$6,042            | \$2,500            | \$2,500            |        | \$2,500            |
| 5403 Library Materials Processing (3)  | \$338,844          | \$286,400          | \$280,456          | \$243,077          | \$244,046          | \$232,500          | \$232,500          |        | \$232,500          |
| 5404 Bindery/Preservation              | \$3,920            | \$3,953            | \$7,235            | \$2,729            | \$4,027            | \$2,920            | \$2,920            |        | \$2,920            |
| <b>Total Library Materials</b>         | <b>\$2,424,676</b> | <b>\$2,273,538</b> | <b>\$2,289,136</b> | <b>\$2,218,240</b> | <b>\$2,020,297</b> | <b>\$2,087,920</b> | <b>\$2,087,920</b> | \$0    | <b>\$2,087,920</b> |
| 5500 Advertising                       | \$3,555            | \$50               | \$608              | \$1,808            | \$4,796            | \$8,577            | \$9,500            |        | \$9,500            |
| 5501 Cost of Food Sales                |                    |                    |                    | \$30,698           | \$30,234           | \$40,809           | \$30,000           |        | \$30,000           |
| 5502 Freight-Supplies                  | \$23               | \$402              | \$644              | \$232              | \$772              | \$778              | \$0                |        | \$0                |
| 5505 General Supplies                  | \$80,209           | \$84,825           | \$78,870           | \$56,127           | \$24,470           | \$37,566           | \$48,300           |        | \$48,300           |
| 5506 Computer Supplies                 | \$57,162           | \$69,880           | \$55,983           | \$15,695           | \$25,206           | \$22,009           | \$20,000           |        | \$20,000           |
| 5507 Office Supplies                   | \$66,207           | \$57,795           | \$50,789           | \$49,581           | \$54,086           | \$52,180           | \$56,202           |        | \$56,202           |
| 5509 Furn & Equip - Non-Capitalized    | \$22,590           | \$23,743           | \$13,331           | \$12,594           | \$18,707           | \$22,195           | \$37,000           |        | \$37,000           |
| 5510 Postage                           | \$52,273           | \$60,036           | \$50,505           | \$65,310           | \$81,251           | \$84,762           | \$73,100           |        | \$73,100           |
| 5512 Printing/Production               | \$97,552           | \$116,491          | \$102,070          | \$86,578           | \$89,694           | \$70,853           | \$77,650           |        | \$77,650           |
| 5515 Legal Service                     | \$48,971           | \$20,100           | \$46,607           | \$31,289           | \$34,126           | \$35,840           | \$50,000           |        | \$50,000           |
| 5516 Audit Expenses                    | \$34,655           | \$36,050           | \$37,131           | \$38,245           | \$35,880           | \$37,356           | \$37,000           |        | \$37,000           |
| 5517 Consultant Services               | \$89,038           | \$33,147           | \$9,800            | \$11,100           | \$26,195           | \$64,117           | \$34,800           |        | \$34,800           |
| 5518 Banking Charges                   | \$18,712           | \$23,202           | \$24,764           | \$21,223           | \$21,439           | \$23,332           | \$22,750           |        | \$22,750           |
| 5520 Continuing Education              | \$10,409           | \$8,005            | \$7,565            | \$8,897            | \$10,115           | \$5,504            | \$23,472           |        | \$23,472           |
| 5521 Conference Registration           | \$15,156           | \$18,667           | \$14,714           | \$16,658           | \$18,041           | \$10,288           | \$22,364           |        | \$22,364           |
| 5522 Travel                            | \$24,306           | \$34,473           | \$49,572           | \$55,718           | \$55,232           | \$29,748           | \$40,825           |        | \$40,825           |
| 5525 Mileage                           | \$6,104            | \$10,815           | \$6,695            | \$7,472            | \$7,391            | \$8,272            | \$9,986            |        | \$9,986            |
| 5526 Meeting                           | \$10,955           | \$23,391           | \$15,094           | \$12,349           | \$21,364           | \$8,452            | \$19,225           |        | \$19,225           |
| 5523 Membership                        | \$23,026           | \$19,825           | \$16,224           | \$21,812           | \$21,307           | \$25,334           | \$24,475           |        | \$24,475           |
| 5530 Rental of Equipment               | \$57,331           | \$32,623           | \$31,165           | \$24,352           | \$39,115           | \$24,053           | \$43,250           |        | \$43,250           |
| 5533 IT Hardware Maint & Repairs       | \$85,025           | \$142,865          | \$116,249          | \$122,803          | \$86,693           | \$29,938           | \$100,000          |        | \$100,000          |

## Kansas City Public Library Summary of Operating Expenses

| Account                                   | 2011 - 2012         | 2012 - 2013         | 2013 - 2014         | 2014 - 2015         | 2015 - 2016         | 2016 -2017          | 2016 - 2017         | Change           | 2016 - 2017         |
|---|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|------------------|---------------------|
|   | Actual              | Actual              | Actual              | Actual              | Actual              | Estimated Actual    | Final Budget        |                  | Revised June 2017   |
| 5534 IT Software Maint Contracts/Servi    | \$341,163           | \$347,034           | \$392,659           | \$436,383           | \$425,789           | \$423,254           | \$448,902           |                  | \$448,902           |
| 5535 IT Software - Non-Capitalized        | \$154,706           | \$154,444           | \$30,232            | \$26,261            | \$16,201            | \$28,437            | \$32,000            |                  | \$32,000            |
| 5537 Electronic Cataloging                | \$43,219            | \$49,501            | \$53,199            | \$50,633            | \$68,671            | \$65,552            | \$60,000            |                  | \$60,000            |
| 5540 Programming/Promotion - General      | \$262,107           | \$288,256           | \$342,225           | \$158,053           | \$216,532           | \$194,834           | \$182,248           |                  | \$182,248           |
| 5545 Vehicle Expenses                     | \$11,771            | \$12,141            | \$11,957            | \$9,085             | \$6,278             | \$10,745            | \$12,000            |                  | \$12,000            |
| 5548 Contracted Services                  | \$375,084           | \$275,884           | \$364,674           | \$362,633           | \$359,021           | \$354,155           | \$384,470           |                  | \$384,470           |
| 5550 Exhibits                             | \$4,878             | \$14,390            | \$8,332             | \$7,950             | \$15,471            | \$9,592             | \$16,500            |                  | \$16,500            |
| 5555 Security Guards                      | \$579,006           | \$567,118           | \$545,789           | \$539,547           | \$550,749           | \$566,361           | \$553,000           |                  | \$553,000           |
| 5556 Security Guards - Special Events     | \$32,060            | \$36,795            | \$25,436            | \$29,099            | \$21,346            | \$21,750            | \$22,500            |                  | \$22,500            |
| 5561 Recruitment                          | \$7,690             | \$8,065             | \$16,859            | \$8,362             | \$4,483             | \$5,465             | \$6,000             |                  | \$6,000             |
| 5590 Miscellaneous                        | \$2,940             | \$6,737             | \$14,922            | \$7,011             | \$4,715             | \$3,633             | \$1,750             |                  | \$1,750             |
| Total General Operating                   | \$2,617,883         | \$2,576,838         | \$2,534,664         | \$2,325,558         | \$2,395,374         | \$2,325,741         | \$2,499,268         | \$0              | \$2,499,268         |
| 5600 Utilities                            | \$611,645           | \$689,475           | \$721,562           | \$728,060           | \$760,176           | \$839,511           | \$800,900           |                  | \$800,900           |
| 5630 Telecommunications                   | \$270,499           | \$261,840           | \$299,006           | \$258,796           | \$280,323           | \$261,180           | \$295,000           |                  | \$295,000           |
| 5640 Custodial - Non Contract             | \$35,492            | \$24,595            | \$2,339             | \$13,824            | \$4,416             | \$6,072             | \$5,000             |                  | \$5,000             |
| 5641 Custodial - Contract                 | \$442,937           | \$399,317           | \$415,945           | \$398,880           | \$413,633           | \$477,106           | \$440,568           |                  | \$440,568           |
| 5648 Contract Maintenance - Building      | \$29,622            | \$36,947            | \$28,928            | \$48,917            | \$73,391            | \$66,267            | \$50,000            |                  | \$50,000            |
| 5649 Contract Maintenance - Grounds       | \$14,884            | \$73,501            | \$82,390            | \$67,436            | \$54,931            | \$50,982            | \$80,000            |                  | \$80,000            |
| 5650 Contractual Maintenance - Equipm     | \$178,297           | \$188,396           | \$200,097           | \$179,832           | \$201,116           | \$194,173           | \$184,570           |                  | \$184,570           |
| 5655 Maintenance & Repairs - Building     | \$109,574           | \$98,279            | \$129,605           | \$94,618            | \$142,850           | \$139,840           | \$100,000           |                  | \$100,000           |
| 5658 Maintenance & Repairs - Grounds      | \$21,506            | \$10,672            | \$18,048            | \$8,033             | \$2,671             | \$4,920             |                     |                  |                     |
| 5660 Maintenance & Repairs - Equipme      | \$48,174            | \$91,050            | \$63,525            | \$56,630            | \$73,329            | \$75,375            | \$79,000            |                  | \$79,000            |
| 5680 Insurance                            | \$90,176            | \$98,919            | \$105,208           | \$108,530           | \$113,308           | \$115,109           | \$115,000           |                  | \$115,000           |
| 5685 Lease Purchase                       |                     |                     |                     |                     |                     | \$460,135           | \$0                 | \$460,135        | \$460,135           |
| 5690 Property Rental (2)                  | \$16,800            | \$16,800            | \$16,800            | \$16,800            | \$16,800            | \$16,800            | \$16,800            |                  | \$16,800            |
| 5695 Parking/Bus Fee                      | \$12,389            | \$11,152            | \$17,509            | \$11,584            | \$12,293            | \$9,513             | \$11,000            |                  | \$11,000            |
| 5696 Parking Special Events               | \$44,507            | \$41,298            | \$50,187            | \$57,587            | \$79,106            | \$76,176            | \$51,000            |                  | \$51,000            |
| Total Building Operations and Maintenance | \$1,926,502         | \$2,042,241         | \$2,151,149         | \$2,049,527         | \$2,228,343         | \$2,793,159         | \$2,228,838         | \$460,135        | \$2,688,972         |
| 5700 Capital Improvements                 | \$2,051             | \$20,658            |                     | \$50,022            | \$56,472            | \$0                 | \$0                 |                  | \$0                 |
| 5710 Furniture and Equipment              | \$277,879           | \$81,868            | \$201,171           | \$41,752            | \$720,457           | \$177,930           | \$250,000           |                  | \$250,000           |
| 5715 Equipment - IT Hardware              | \$33,055            | \$116,171           | \$111,665           | \$202,593           | \$74,608            | \$102,193           | \$297,500           | (\$200,000)      | \$97,500            |
| 5716 Overhead Alloc - F & E - Special E   | \$0                 | \$0                 | \$0                 | \$0                 | \$0                 | \$0                 | \$0                 |                  | \$0                 |
| 5736 IT Software - Capitalized            | \$65,054            | \$8,695             | \$41,770            | \$0                 | \$0                 | \$0                 | \$0                 |                  | \$0                 |
| 5780 Capital Outlay - Parking Garage      | \$0                 | \$0                 | \$0                 | \$0                 | \$0                 | \$0                 | \$0                 |                  | \$0                 |
| 5465 Public Access Equipment              | \$46,720            | \$0                 | \$0                 | \$169,262           | \$19,000            | \$40,000            | \$139,500           |                  | \$139,500           |
| Total Capital Outlay                      | \$424,759           | \$227,392           | \$354,606           | \$463,630           | \$870,537           | \$320,123           | \$687,000           | (\$200,000)      | \$487,000           |
| 5820 Gain/Loss on Capital Disposal        | \$0                 | \$52,173            | (\$60,020)          | (\$9,218)           | \$8,410             | \$0                 | \$0                 |                  | \$0                 |
| Total Others                              | \$0                 | \$52,173            | (\$60,020)          | (\$9,218)           | \$8,410             | \$0                 | \$0                 | \$0              | \$0                 |
| <b>Total Expenses</b>                     | <b>\$17,661,486</b> | <b>\$17,479,235</b> | <b>\$17,710,611</b> | <b>\$17,490,981</b> | <b>\$18,686,404</b> | <b>\$18,678,267</b> | <b>\$18,727,132</b> | <b>\$260,135</b> | <b>\$18,987,266</b> |

Figures based on modified accrual accounting under Generally Accepted Accounting Principles.

**Kansas City Public Library  
FY 2016 - 2017  
Gifts / Grants Detail  
Revised June 2017**

|                                  |                  | Kauffman/Ingram<br>Book Fund | Helen Nelson  | Kauffman<br>Lifelong<br>Learning | Greenwood<br>Society | Digital Inclusion<br>Grants / Building a<br>Community of<br>Readers | Other (Grants/<br>Friends / LSTA) |
|----------------------------------|------------------|------------------------------|---------------|----------------------------------|----------------------|---|-----------------------------------|
| <b>Current Year Revenues</b>     |                  |                              |               |                                  |                      |   |                                   |
| Contribution/Grant               | 1,435,000        |                              |               | 500,000                          | 85,000               | 300,000   | 550,000                           |
| Endowment Draw                   | 302,000          | 250,000                      | 52,000        |                                  |                      |   |                                   |
| <b>TOTAL FUND RECEIPTS</b>       | <b>1,737,000</b> | <b>250,000</b>               | <b>52,000</b> | <b>500,000</b>                   | <b>85,000</b>        | <b>300,000</b>  | <b>550,000</b>                    |
| <b>Estimated Expenditures</b>    |                  |                              |               |                                  |                      |   |                                   |
| Total Salaries & Fringe          | 255,330          |                              |               |                                  | 5,330                | 100,000   | 150,000                           |
| Total Library Materials          | 435,000          | 250,000                      | 15,000        |                                  |                      | 20,000  | 150,000                           |
| Total General Operating          | 323,000          |                              | 5,000         |                                  | 8,000                | 10,000  | 300,000                           |
| Total Plant Operations & Maint   | -                |                              |               |                                  |                      |   |                                   |
| Total Capital Outlay / Equipment | 156,000          |                              | 6,000         |                                  |                      | 50,000  | 100,000                           |
| <b>Total Expenditures</b>        | <b>1,169,330</b> | <b>250,000</b>               | <b>26,000</b> | -                                | <b>13,330</b>        | <b>180,000</b>  | <b>700,000</b>                    |
| <b>Transfer (In) / Out to GF</b> | 596,000          |                              | 26,000        | 500,000                          | 70,000               |   |                                   |
| <b>Total Transfers</b>           | <b>596,000</b>   | -                            | <b>26,000</b> | <b>500,000</b>                   | <b>70,000</b>        | -   | -                                 |
| <b>Net Surplus (Deficit)</b>     | <b>(28,330)</b>  | -                            | -             | -                                | <b>1,670</b>         | <b>120,000</b>  | <b>(150,000)</b>                  |
| From Fund Balance                |                  |                              |               |                                  |                      |   |                                   |

**Estimated Available Fund  
Balance 6/30/16**

|  |                                      |       |   |        |         |         |
|--|--------------------------------------|-------|---|--------|---------|---------|
|  | -                                    | 1,207 | - | 40,000 | 140,000 | Various |
|  | Approx. \$940,000 available for draw |       |   |        |         |         |

**Kansas City Public Library  
FY 2016 - 2017  
Building Corporation -  
Debt Service Fund  
Revised June 2017**

|                                      | Final September<br>2016 | Change           | Revised<br>June 2017 |
|--------------------------------------|-------------------------|------------------|----------------------|
| <b>Revenue:</b>                      |                         |                  |                      |
| Interest Debt Reserve Fund           | \$ 100                  |                  | \$ 100               |
| IRS -Subsidy                         | 99,988                  |                  | 99,988               |
| Miscellaneous - Debt Reserve Fund    | -                       |                  | -                    |
| Total                                | <u>100,088</u>          | <u>-</u>         | <u>100,088</u>       |
| <b>Expense</b>                       |                         |                  |                      |
| Debt -Service                        |                         |                  | -                    |
| Principal                            | 395,000                 | (395,000)        | -                    |
| Interest & Fiscal Agent Fee          | 217,880                 | (39,030)         | 178,850              |
| Bond Issuance Cost                   | -                       | 55,000           | 55,000               |
| Total                                | <u>612,880</u>          | <u>(379,030)</u> | <u>233,850</u>       |
| <b>Other Financing Sources</b>       |                         |                  |                      |
| Issuance of Debt - Lease Purchase    |                         | 4,480,000        | 4,480,000            |
| Return of Debt Service Fund          |                         | 644,280          | 644,280              |
| Transfer from GF for bond payment    | 512,792                 | (434,030)        | 78,762               |
| Total                                | <u>512,792</u>          | <u>4,690,250</u> | <u>5,203,042</u>     |
| <b>Other Financing (Uses)</b>        |                         |                  |                      |
| Transfer to Capital Development Fund | -                       | 644,280          | 644,280              |
| Retirement of Bond Issuance          | -                       | 4,425,000        | 4,425,000            |
| Total                                | <u>-</u>                | <u>5,069,280</u> | <u>5,069,280</u>     |
| Net Surplus (Deficit)                | \$ -                    | \$ 0             | \$ 0                 |

**Kansas City Public Library  
 Summary of Capital Development Fund Projects  
 Fiscal Year 2016-2017 Budget  
 Revised June 2017**

|  | <b>Other Capital<br/>Projects</b> |
|--|-----------------------------------|
| <b>Construction / Building / Renovations</b> | 100,000                           |
| <b>Furniture and Fixtures</b>                |                                   |
| <b>Equipment (RFID)</b>                      | 1,100,000                         |
| <b>TOTAL CAPITAL PROJECT</b>                 | <b>\$ <u>1,200,000</u></b>        |

|  |             |
|--|-------------|
| <b>Anticipated completion % in Current Fiscal Year</b> | <b>100%</b> |
|--|-------------|

|  |                            |
|--|----------------------------|
| <b>Current Fiscal Year Budget Capital Development Fund</b> | <b>\$ <u>1,200,000</u></b> |
|--|----------------------------|

| <b>Funding Source</b>              | <b>Capital Development Fund<br/>Balance</b> |
|------------------------------------|---|
| Fund Bal 6-30-16                   | \$ 850,000                                  |
| Grant and/or Bond Refinance - RFID | 600,000                                     |
| Transfer - In from GF              | 500,000                                     |

**The Kansas City Public Library  
Capital Plan FY 2016 - 2017  
Revised June 2017**

| Project  | Notes   | Total Estimated Expenditure |  | Planned FY 2016-2017 |  | Budgeted FY 2016 - 2017 | Budgeted FY 2016 - 2017  | Budgeted FY 2016 - 2017 |
|--|---|-----------------------------|--|----------------------|--|-------------------------|--------------------------|-------------------------|
|  |   |                             |  |                      |  | General Fund            | Capital Development Fund | Grants/Gifts            |
| Various Equipment and Furniture Needs                  | Mobile training lab, sign-up stations, service desk upgrades, add value stations, equipment racks, book carts, signage etc. | \$ 150,000                  |  | \$ 100,000           |  | 50,000                  |                          | 50,000                  |
| Parking Lot Repair and Modifications                   | Waldo, Southeast, Northeast, Trails and Ruiz. (current year Waldo & TW)   | \$ 550,000                  |  | \$ 200,000           |  | 100,000                 | 100,000                  |                         |
| Central Rooftop Terrace Interpretive Markers Project   |   | \$ 55,000                   |  | \$ 55,000            |  |                         |                          | 55,000                  |
| Contingency & Major Repair and Renovation              | Based on Building Assessment results (HVAC replacements & Other)  | \$ 100,000                  |  | \$ 100,000           |  | 100,000                 |                          |                         |
| Central Interior Wayfinding Signage                    | Refabrication of the wayfinding signage for Central (some completed in 2010 & 2011)   | \$ 25,000                   |  | \$ 25,000            |  |                         |                          | 25,000                  |
| Central Parking Garage Upgrades and Repairs            | Parking Garage Maintenance and system upgrade   | \$ 130,000                  |  | \$ 130,000           |  |                         |                          | 130,000                 |
| Kirk Hall Furnishings - Al Holm Designs                | Designs by Al Holm for Kirk Hall  | \$ 85,000                   |  | \$ 25,000            |  |                         |                          | \$ 25,000               |
| Audio/Visual Upgrades                                  | Kirk Hall, Truman Forum and Helzberg  | \$ 300,000                  |  | \$ 100,000           |  |                         |                          | \$ 100,000              |
| Materials Handling System / RFID                       | System-wide   | \$ 1,100,000                |  | \$ 1,100,000         |  |                         | 500,000                  | \$ 600,000              |
| Self-Check Out, Automated DVD and Self Service Project | Increase self service   | \$ 200,000                  |  | \$ 100,000           |  | 50,000                  |                          | 50,000                  |
| Computer Equipment                                     | PCs, tablets, and other equipment, including Google fiber connectivity equipment  | \$ 200,000                  |  | \$ 200,000           |  | 140,000                 |                          | 60,000                  |
| Computer Equipment                                     | E-rate - Network upgrade completion - up to 90% Reimb   | \$ 247,000                  |  | \$ 247,000           |  |                         |                          |                         |
| <b>Total Expenditures</b>                              |   | <b>3,142,000</b>            |  | <b>2,382,000</b>     |  | <b>440,000</b>          | <b>600,000</b>           | <b>1,095,000</b>        |

# ESTIMATED TAX REVENUE

## FY 2016 - 2017

### Final September 2016

The schedule below shows the computation of estimated current tax receipts for the 2016-2017 fiscal year. As indicated, we expect to receive approximately \$14,641,560 in real estate, personal and other tangible property taxes during the new fiscal year.

|                             | Assessed<br>Valuation<br>Sep-15<br>(a) | 2016-2017<br>Tax<br>Rate<br>(b) | Total<br>(c)         | 2016-2017 ESTIMATED TAX RECEIPTS |                              |                            |
|-----------------------------|--|---------------------------------|----------------------|----------------------------------|------------------------------|----------------------------|
|                             |  |                                 |                      | %<br>Collected<br>(d)            | Amount<br>Uncollected<br>(e) | Amount<br>Collected<br>(f) |
| A Real Estate               | 2,361,332,887                          | 0.4940                          | \$ 11,664,984        | 91.5%                            | \$ 991,524                   | \$ 10,673,461              |
| B Personal Property         | 727,419,800                            | 0.4940                          | 3,593,454            | 91.5%                            | 305,444                      | 3,288,010                  |
| C Railroads & utilities (g) | 141,927,664                            | 0.4940                          | 701,123              | 97.0%                            | 21,034                       | 680,089                    |
| <b>TOTAL REVENUE</b>        | <b>\$ 3,230,680,351</b>                |                                 | <b>\$ 15,959,561</b> |                                  | <b>\$1,318,001</b>           | <b>\$ 14,641,560</b>       |

- (a) Estimated assessed valuation for 2015 reported by Jackson County and estimated railroad and utility valuations reported by the State Tax Commission.
- (b) 2016 Tax Rate Per \$100 Assessed Valuation Required to Produce Amount in column (c).
- (c) Total Estimated Revenue to be raised by Current Taxation for FY 2016-2017 (Sec. 165.011 RSMo) Columns (e) + (f).
- (d) Estimated Rate of Collection.
- (e) Estimated Amount of Current Taxes that will not be collected in FY 2016-2017.
- (f) Amount of Current Tax Revenue Budgeted by District for Expenditures in FY 2016-2017.
- (g) State assessed real estate and personal property.

**SUMMARY OF AUTHORIZED AND PROPOSED POSITIONS BY UNIT**  
**Full-Time Equivalent Positions (FTE's) 2011 - 2016**

| <u>DEPARTMENT/BRANCH</u>               | <u>2011-2012</u> | <u>2012-2013</u> | <u>2013-2014</u> | <u>2014-2015</u> | <u>2015-2016</u> | <u>September<br/>2016-2017</u> |
|--|------------------|------------------|------------------|------------------|------------------|--------------------------------|
| 10 Library Administration              | 2.000            | 2.000            | 2.000            | 2.000            | 2.000            | <b>2.000</b>                   |
| 11 Development                         | 1.000            | 1.450            | 1.450            | 1.450            | 1.450            | <b>2.450</b>                   |
| 12 Executive Services                  | 2.000            | 2.000            | 2.000            | 2.000            | 2.000            | <b>2.000</b>                   |
| 14 Human Resources                     | 3.000            | 3.000            | 3.000            | 3.000            | 3.000            | <b>3.000</b>                   |
| 15 Events Management                   | 1.950            | 1.950            | 1.950            | 1.750            | 1.750            | <b>1.750</b>                   |
| 16 Public Affairs                      | 14.000           | 14.750           | 13.000           | 13.000           | 9.000            | <b>9.000</b>                   |
| 18 Finance                             | 5.950            | 5.950            | 5.950            | 6.150            | 6.150            | <b>6.150</b>                   |
| 19 LSP (replaced KCLC below)           | 2.850            | 3.850            | 3.850            | 3.850            | 3.850            | <b>3.850</b>                   |
| 20 Operations                          | 2.000            | 2.000            | 2.000            | 2.000            | 2.000            | <b>2.000</b>                   |
| 24 Plant Operations                    | 11.250           | 11.250           | 11.250           | 11.250           | 11.250           | <b>11.250</b>                  |
| 25 Café (new)                          |                  |                  |                  | 1.000            | 1.000            | <b>1.500</b>                   |
| 34 Collections Management (2)          | 21.680           | 19.680           | 19.680           | 19.680           | 11.680           | <b>11.180</b>                  |
| 36 Information Technology Services     | 8.000            | 9.250            | 8.000            | 7.000            | 7.000            | <b>7.000</b>                   |
| 40 Central Library Administration      | 1.000            | 1.000            | 1.000            | 1.000            | 1.000            | <b>1.000</b>                   |
| 42 Reference Services                  | 13.113           | 13.113           | 11.613           | 11.613           | 12.613           | <b>9.600</b>                   |
| 43 Central Technology Center (3)       |                  |                  |                  |                  |                  | <b>4.150</b>                   |
| 45 Customer Services                   | 6.350            | 5.350            | 5.000            | 7.525            | 13.975           | <b>11.750</b>                  |
| 46 AV - Central                        | 3.400            | 2.900            | 1.900            | 2.675            | 2.425            | <b>1.825</b>                   |
| 48 Central Youth Services              | 4.500            | 4.500            | 4.500            | 0.000            | 0.000            | <b>0.000</b>                   |
| 50 Collection Development (2)          |                  | 3.000            | 5.000            | 5.000            | 7.000            | <b>7.000</b>                   |
| 54 Missouri Valley Special Collections | 5.500            | 5.500            | 5.900            | 5.900            | 5.900            | <b>6.900</b>                   |
| 55 Children's Services                 | 1.000            | 1.000            | 1.000            | 0.000            | 0.000            | <b>0.000</b>                   |
| 56 Teen Services                       | 1.000            | 1.000            | 1.000            | 0.000            | 0.000            | <b>0.000</b>                   |
| 57 Reader Services (new)               |                  | 1.000            | 1.000            | 1.000            | 1.000            | <b>1.000</b>                   |
| 58 Youth & Family                      |                  |                  |                  | 15.100           | 16.100           | <b>15.900</b>                  |
| 60 Branch Administration               | 1.000            | 1.000            | 1.000            | 1.000            | 2.000            | <b>2.000</b>                   |
| 62 Lucile H. Bluford                   | 6.300            | 5.800            | 5.900            | 5.900            | 5.900            | <b>5.900</b>                   |
| 64 Southeast                           | 6.400            | 5.900            | 5.900            | 4.900            | 4.900            | <b>4.900</b>                   |
| 66 North-East                          | 6.330            | 5.430            | 6.430            | 6.430            | 6.430            | <b>6.430</b>                   |
| 68 Plaza                               | 16.620           | 15.890           | 16.700           | 14.800           | 14.750           | <b>14.150</b>                  |
| 70 Waldo Community                     | 9.540            | 9.540            | 9.580            | 7.580            | 7.640            | <b>7.640</b>                   |
| 72 Irene H. Ruiz                       | 3.915            | 3.915            | 3.965            | 3.535            | 2.935            | <b>2.935</b>                   |
| 74 Westport                            | 4.800            | 4.800            | 4.300            | 4.300            | 4.300            | <b>4.300</b>                   |
| 76 Trails West                         | 9.000            | 8.900            | 8.500            | 7.420            | 7.420            | <b>7.570</b>                   |
| 78 Library Outreach                    | 3.880            | 5.800            | 5.280            | 5.280            | 5.500            | <b>5.500</b>                   |
| 80 Sugar Creek                         | 1.750            | 2.100            | 1.600            | 1.600            | 1.600            | <b>1.600</b>                   |
| 82 Digital Branch                      | 0.000            | 0.000            | 4.000            | 3.600            | 4.600            | <b>4.600</b>                   |
| <b>TOTAL FTEs</b>                      | <b>181.078</b>   | <b>184.568</b>   | <b>185.198</b>   | <b>190.288</b>   | <b>190.118</b>   | <b>189.780</b>                 |

(1) Created Youth & Family - combination of positions from various departments & funding reallocation.

(2) Collection Development moved from Collection Management

(3) Created Central Technology Center (One North) - combination of positions from Customer Services, Reference, and Plaza

KANSAS CITY PUBLIC LIBRARY  
 SALARY SCHEDULE EFFECTIVE JULY 1, 2016

ANNUAL BASIS

HOURLY BASIS

| CLASS   | LEVEL | CLASS MINIMUM | MIDPOINT   | CLASS MAXIMUM | CLASS MINIMUM | MIDPOINT | CLASS MAXIMUM |
|---|-------|---------------|------------|---------------|---------------|----------|---------------|
| LIBRARY AIDE                                      | 1     | \$ 17,403     | \$ 22,076  | \$ 26,748     | \$ 8.36       | \$ 10.61 | \$ 12.86      |
| LIBRARY ATTENDANT                                 | 3     | \$ 21,057     | \$ 26,711  | \$ 32,364     | \$ 10.13      | \$ 12.84 | \$ 15.56      |
| LIBRARY TECHNICAL ASSISTANT                       | 5     | \$ 25,481     | \$ 32,321  | \$ 39,160     | \$ 12.25      | \$ 15.54 | \$ 18.82      |
| SR. LIBRARY TECHNICAL ASSISTANT                   | 7     | \$ 30,831     | \$ 39,108  | \$ 47,384     | \$ 14.83      | \$ 18.80 | \$ 22.78      |
| LIBRARY ASSOCIATE<br>TECHNICAL/SKILLS/MAINTENANCE | 8     | \$ 33,913     | \$ 43,018  | \$ 52,123     | \$ 16.30      | \$ 20.68 | \$ 25.06      |
| LIBRARIAN<br>PROFESSIONAL                         | 10    | \$ 41,035     | \$ 52,053  | \$ 63,070     | \$ 19.73      | \$ 25.03 | \$ 30.32      |
| SR. LIBRARIAN<br>SR. PROFESSIONAL                 | 11    | \$ 45,139     | \$ 57,258  | \$ 69,376     | \$ 21.70      | \$ 27.53 | \$ 33.36      |
| MANAGER   | 13    | \$ 52,912     | \$ 69,303  | \$ 85,693     | \$ 25.44      | \$ 33.32 | \$ 41.20      |
| DIRECTOR  | 14    | \$ 58,202     | \$ 80,946  | \$ 103,690    | \$ 27.98      | \$ 38.92 | \$ 49.85      |
| DEPUTY EXECUTIVE DIRECTOR                         | 15    | \$ 89,384     | \$ 109,528 | \$ 129,672    | \$ 42.97      | \$ 52.66 | \$ 62.34      |

Kansas City Public Library  
Budget FY 2016-2017 - Final  
Kauffman Lifelong Learning Grant Reconciliation

|   | Public Affairs                   |     | Public Affairs |  | AV and Digital Branch            |  | Total<br>Kauffman Lifelong Learning Grant |
|---|----------------------------------|-----|----------------|--|----------------------------------|--|---|
|   | Kauffman Lifelong Learning Grant |     | General Fund   |  | Kauffman Lifelong Learning Grant |  |   |
| <b>Total Salaries</b>                       | 236,496                          | 50% | 236,496        |  | 30,776                           |  | 267,272                                   |
| <b>Total Fringe</b>                         | 68,047                           | 50% | 68,047         |  | 9,546                            |  | 77,593                                    |
| <b>5500 Advertising</b>                     | 3,500                            | 50% | 3,500          |  |                                  |  | 3,500                                     |
| <b>5507 Office Supplies</b>                 | 250                              | 50% | 250            |  |                                  |  | 250                                       |
| <b>5510 Postage</b>                         | 12,500                           | 50% | 12,500         |  |                                  |  | 12,500                                    |
| <b>5512 Printing/Production</b>             | 28,810                           | 67% | 14,190         |  |                                  |  | 28,810                                    |
| <b>5517 Consultant Services</b>             | 1,340                            | 67% | 660            |  |                                  |  | 1,340                                     |
| <b>5520 Continuing Education</b>            | 1,000                            | 50% | 1,000          |  |                                  |  | 1,000                                     |
| <b>5521 Conf Registration &amp; Travel</b>  | 2,000                            | 50% | 2,000          |  |                                  |  | 2,000                                     |
| <b>5525 Mileage</b>                         | 375                              | 50% | 375            |  |                                  |  | 375                                       |
| <b>5526 Meeting</b>                         | 100                              | 50% | 100            |  |                                  |  | 100                                       |
| <b>5523 Membership</b>                      | 250                              | 50% | 250            |  |                                  |  | 250                                       |
| <b>5530 Rental of Equipment</b>             | 3,750                            | 50% | 3,750          |  |                                  |  | 3,750                                     |
| <b>5540 Programming/Promotion</b>           | 63,531                           | 67% | 40,469         |  |                                  |  | 63,531                                    |
| <b>5550 Exhibits</b>                        | 8,250                            | 50% | 8,250          |  |                                  |  | 8,250                                     |
| <b>5556 Security - Special Events</b>       | 13,400                           | 67% | 6,600          |  |                                  |  | 13,400                                    |
| <b>5696 Parking - Special Events</b>        | 16,080                           | 67% | 7,920          |  |                                  |  | 16,080                                    |
| <b>Total General Oper. &amp; Bldg Oper.</b> | 155,136                          |     | 101,814        |  | -                                |  | 155,136                                   |
| <b>Total Expenditures</b>                   | 459,678                          |     | 406,356        |  | 40,322                           |  | 500,000                                   |

866,034

| <b>Kauffman Lifelong Learning Balance Reconciliation</b> |               |
|--|---------------|
| Est. Fund Balance as of 6-30-16                          | \$ -          |
| Kauffman Grant   | 500,000       |
| Budgeted for FY 16-17                                    | (500,000)     |
| <b>at 6-30-17</b>  | <b>\$ (0)</b> |
| Remaining Grant Allocations                              | \$ -          |